

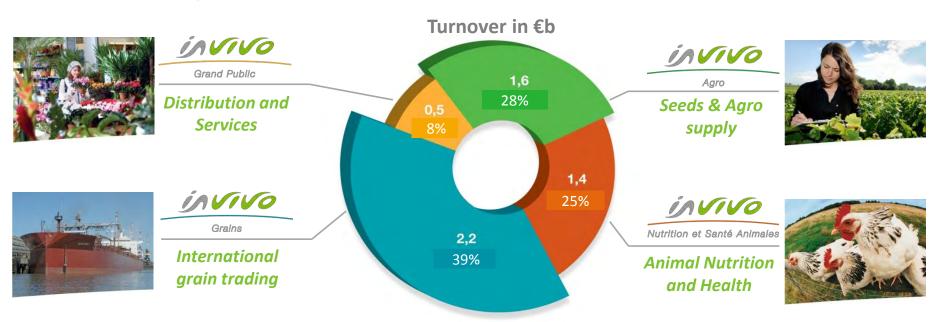
# The commitment of a large cooperative to the Biocontrol Industry

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### **InVivo Outline**

- o 1st ag-cooperative group in Europe
  - o 241 cooperative members in France, gathered into a national union
  - Single central referencing, negotiation, purchase, sales and services
  - o 6 730 employees, 60% outside France
  - Global footprint, hundreds of subsidiaries over the world
  - o 4 divisions, 6 b€ turnover



# Strengths of the cooperative model

#### The cooperative model

- Emerged in Europe during the 19th century
- Mission: to serve its members economical interests of; based on solidarity
- 1 member, 1 vote / profits redistribution
- Represents 1 billion employees globally today!
- Since the '90s, cooperatives can hold limited companies

#### InVivo, a cooperative of cooperatives

- Farmers = shareholders, clients and suppliers at the same time
- Our strengths: a resilient model
  - Financial capacity
  - Consistency of the missions and the strategy
  - → ability to develop a long term vision



A central referencing connected with the Ag Supply industry

# A value-added agro services provider connected with coops and stakeholders

- Decision-support tools for coops/farms
- Agro-environmental services
- 'Pools': a network of experts to fine tune product positioning locally
  - → take third party product downstream to the farmers
- Via BIOTOP, to develop proprietary BCPs and bring them to the market
  - → The Agro Division is inventing new jobs and services, bringing European leadership to InVivo

- French company, specialising in the design, production and marketing of Biocontrol solutions for crop and foodstuff protection
- 100% InVivo, founded in 1985, as an extension of a scientific partnership with the INRA
- Industrial site in Livron-sur-Drôme,
  ISO certified
- R&D site in Valbonne, next to INRA
  Sophia Antipolis
- 60 employees (including 20 in the R&D)
- 60% of the sales at the international level





## **BIOTOP** outlets

Trichogramma brassicae



Row crop market

Ephestia eggs



B<sub>2</sub>B

Macrolophus



Orius



Greenhouses & amenity market

Hobby gardeners



Lady birds

**Pheromones** 



Bee boxes



Bumble bees







#### **Our vision**

- The Biocontrol business will keep growing, faster than the AgChem business, and will play a very important part in the next decades
- Biocontrol products will spread through the row crops market, that Biotop pioneered with *Trichogramma*

#### **Our missions**

- Bring innovative and proprietary Biocontrol solutions to InVivo cooperative members
- Expand our footprint in Europe and globally, through strategic alliances



# **BIOTOP** strategy

#### **Our strategy**

- Extend and diversify BIOTOP Macrobials portfolio (SM term)
  - Capitalize on the parasitoids expertise
  - Launch new, innovative predators
- Invest in other technologies of Biocontrol e.g. Microbials (ML term)
  - In cooperation with Research
  - In co-development with third parties
- Trade third party products in our territories
- Make breakthroughs to keep leadership in our core business



# **Key messages**

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#### The flexibility of a small company, the power of a large group

- BIOTOP is proactively building an innovative portfolio of solutions
  - Our 20 person R&D team → in-house macro and microbials
  - Sourcing 3<sup>rd</sup> party products / active substances to co-develop
- We are strongly looking for partners
- Our model is suitable for integrating third party products:
  - Financial capacity and consistent strategy with a long term vision
  - Direct access to cooperative technicians and key growers
  - Production site for toll manufacturing
  - Access to the home and garden market
  - → We need to talk!





Thanks for your attention!

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